Subject SP9

2023 Study Guide

Introduction

This Study Guide has been created to help you navigate your way through Subject SP9. It contains all the information you will need before starting to study Subject SP9 for the 2023 exams and you may also find it useful to refer to throughout your studies.

The guide is split into two parts:

- Part 1 contains specific information about Subject SP9
- Part 2 contains general information about the Specialist Principles (SP) subjects.

Please read this Study Guide carefully before reading the Course Notes, even if you have studied for some actuarial exams before. While you may have already read (the majority of) the Part 2 material in previous subjects, the information in Part 1 is unique to this course.

| Conte | ents | | |
|--------|-----------|--|---------|
| Part 1 | Section 1 | Subject SP9 – background and contents | Page 2 |
| | Section 2 | Subject SP9 – Syllabus and Core Reading | Page 4 |
| | Section 3 | Subject SP9 – summary of ActEd products | Page 12 |
| | Section 4 | Subject SP9 – skills and assessment | Page 13 |
| | Section 5 | Subject SP9 – frequently asked questions | Page 14 |
| Part 2 | Section 1 | General information and support | Page 16 |
| | Section 2 | Core study material | Page 17 |
| | Section 3 | ActEd study support | Page 19 |
| | Section 4 | Study skills and assessment | Page 26 |
| | Section 5 | Queries and feedback | Page 32 |
| | | | |

1.1 Subject SP9 – background and contents

History

The Specialist Principles subjects were introduced in the Institute and Faculty of Actuaries' 2019 Curriculum.

Subject SP9 is Enterprise Risk Management.

Predecessors

The Specialist Principles subjects cover content that was previously in the equivalent Specialist Technical subjects. So:

• Subject SP9 replaces Subject ST9.

Exemptions

In order to be eligible for a pass in Subject SP9, you will need:

- to have passed or been granted an exemption from Subject ST9 during the transfer process
- to have met the Institute and Faculty of Actuaries' requirements based on the current curriculum.

See the Institute and Faculty of Actuaries' website for further details:

actuaries.org.uk/studying/exam-exemptions

Links to other subjects

- Subject CS1 Actuarial Statistics
- Subject CS2 Risk Modelling and Survival Analysis
- Subject CM2 Financial Engineering and Loss Reserving
- Subject CP1 Actuarial Practice.

Contents

There are six parts to the Subject SP9 course. The parts cover related topics and are broken down into modules. At the end of each part there is an assignment testing the material from that part.

The following table shows how the parts and modules relate to each other. The final column shows how the modules relate to the days of the regular tutorials. This table should help you plan your progress across the study session.

| Dort | Madula | Title | No of | X | Tutorial – |
|------|--------|---|-------|------------|------------|
| Part | Module | Inte | pages | Assignment | 3 days |
| | 1 | What is ERM? | 17 | | |
| | 2 | Why (E)RM? | 15 | | |
| | 3 | Risk taxonomy | 37 | | |
| 1 | 4 | How to do ERM – internal risk frameworks | 30 | X1 | |
| | 5 | Risk frameworks (mandatory) | 29 | | |
| | 6 | Risk frameworks (advisory) | 15 | | |
| | 7 | Risk frameworks (proprietary) | 28 | | 1 |
| | 8 | ERM processes and structures | 19 | | Ŧ |
| | 9 | Risk policy | 27 | | |
| | 10 | Monitoring and communication of risk | 21 | | |
| 2 | 11 | Stakeholders | 25 | X2 | |
| | 12 | Governance functions and the role of the CRO | 32 | | |
| | 13 | Business analysis, risk id and initial assessment | 40 | | |
| | 14 | Introduction to risk measurement | 38 | | |
| | 15 | Introduction to risk modelling | 39 | X3 | |
| | 16 | Statistical distributions | 49 | | |
| 3 | 17 | Time series analysis | 36 | | |
| | 18 | Copulas | 50 | | |
| | 19 | Fitting models | 37 | | |
| | 20 | Extreme value theory | 31 | X4 | 2 |
| | 21 | Use of models in ERM | 22 | | |
| 4 | 22 | Assessment of market risks | 28 | | |
| - | 23 | Assessment of credit risks | 35 | 74 | |
| | 24 | Assessment of operational risks | 26 | | |
| | 25 | Assessment of other risks | 29 | | |
| | 26 | Risk optimisation and risk responses | 37 | | |
| 5 | 27 | Management of market risk | 43 | X5 | |
| | 28 | Management of credit risk | 33 | 7.5 | |
| | 29 | Management of operational and other risks | 33 | | |
| | 30 | Capital management | 63 | | 3 |
| | 31 | ERM implementation | 23 | X6 | |
| 6 | 32 | Case studies | 50 | 70 | |
| | 33 | Principal terms | 22 | | |
| | 34 | References and Further reading | 6 | N/A | |

1.2 Subject SP9 – Syllabus and Core Reading

Syllabus

The Syllabus for Subject SP9 is given here. To the right of each objective are the module numbers in which the objective is covered in the ActEd course.

Aim

The aim of the Enterprise Risk Management (ERM) Specialist Principles subject is to instil in successful candidates the key principles underlying the implementation and application of ERM within an organisation, including governance and process as well as quantitative methods of risk measurement and modelling. The candidate should gain the ability to apply the knowledge and understanding of ERM practices to any type of organisation.

Competences

On successful completion of this subject, a candidate will be able to:

- 1. understand the main principles and techniques that are relevant ERM
- 2. apply these principles to given situations, for both financial and non-financial organisations
- analyse hypothetical scenarios, including using judgement to assess the implications of possible actions and to develop appropriate proposals or recommendations in relation to ERM.

Syllabus topics

| 1. | ERM concept and framework | (15%) |
|----|---|-------|
| 2. | ERM process | (10%) |
| 3. | Risk categories and identification | (10%) |
| 4. | Risk modelling and aggregation of risks | (15%) |
| 5. | Risk measurement and assessment | (15%) |
| 6. | Risk management tools and techniques | (20%) |
| 7. | Capital management | (15%) |

The weightings are indicative of the approximate balance of the assessment of this subject between the main syllabus topics, averaged over a number of examination sessions.

The weightings also have a correspondence with the amount of learning material underlying each syllabus topic. However, this will also reflect aspects such as:

- the relative complexity of each topic, and hence the amount of explanation and support required for it
- the need to provide thorough foundation understanding on which to build the other objectives
- the extent of prior knowledge which is expected
- the degree to which each topic area is more knowledge or application based.

Detailed syllabus objectives

| 1. | ERM c | oncept and framework | (15%) |
|----|-------|---|-------------------|
| | 1.1 | Explain the principal terms in Enterprise Risk Management (ER | M). |
| | | | (Modules 1 to 5) |
| | 1.2 | Describe the concept of ERM. | (Modules 1 and 2) |
| | 1.2.1 | Define what is meant by ERM. | |
| | 1.2.2 | Describe the role of the following concepts in ERM: | |
| | | the holistic approach | |
| | | downside and upside risks | |
| | | measurement of risk | |
| | | unquantifiable risks | |

- responses to risk, and risk management.
- 1.2.3 Describe the benefits of ERM.
- 1.3Discuss the framework for risk management and control within a company.
(Modules 4, 10, 13, 13 and 31)
- 1.3.1 Recommend an appropriate framework for an organisation's ERM.
- 1.3.2 Propose best practice ERM approaches in compliance and corporate governance.
- 1.3.3 Discuss governance issues including market conduct, audit, and legal risk.
- 1.3.4 Evaluate an organisation's risk management culture, including risk awareness, accountabilities, collaboration, incentive compensation, communication and the problem of bias.

- 1.4 Demonstrate an understanding of risk frameworks in regulatory environments. (Modules 5 and 6)
- 1.4.1 Explain the role of regulators in ERM and effective management of the supervisor relationship.
- 1.4.2 Describe the Basel Accord and Solvency II frameworks, including their underlying principles and approaches to risk measurement.
- 1.4.3 Outline the requirements of Sarbanes-Oxley and other regulatory risk frameworks and their underlying principles.
- 1.4.4 Demonstrate an awareness of how different parts of an organisation and different parts of a portfolio may be subject to different capital adequacy standards.
- 1.5 Demonstrate an understanding of the perspectives of credit rating agencies.

(Module 7)

- 1.5.1 Describe the role of credit rating agencies in the evaluation of risk management functions, including the risk management grading criteria used.
- 1.5.2 Assess the relevance of these criteria.

2. ERM process

(10%)

- 2.1 Demonstrate an understanding of the relevance of ERM to all stakeholders. (Modules 3 and 11)
- 2.1.1 Compare the relevance of risk measurement and management to various stakeholders.
- 2.1.2 Explain contagion and how it affects different stakeholders.
- 2.1.3 Explain the risks arising from any misalignment of interests between different groups of stakeholders.
- 2.2 Demonstrate how to determine and articulate risk appetite, risk capacity, risk tolerances, desired risk profile and risk objectives. (Modules 9 and 10)
- 2.3 Evaluate the elements and structure of a successful risk management function. (Modules, 8, 11 and 12)
- 2.3.1 Describe the ERM roles and responsibilities of the people within an organisation and how the different groups should interact.
- 2.3.2 Recommend a structure for an organisation's risk management function.
- 2.4 Assess the implications of financial and other risks and opportunities for strategic planning and the selection of strategy. (Module 8)
- 2.5 Demonstrate the application of the risk management control cycle, including the relevance of external influences and emerging risks. (Modules 8, 10, 13 and 26)

(10%)

- 2.6 Describe methods for the identification of risks and their causes and implications. (Module 13)
- 2.7 Discuss important past examples of both good risk management practices and of risk failures, for financial and non-financial entities, including proposing solutions for how better risk management might have prevented these failures. (Module 32)
- 2.8 Propose an ERM process that creates value for an organisation. (Module 32)
- 3. Risk categories and identification
 - 3.1 Explain what is meant by risk and uncertainty, including different definitions and concepts of risk. (Module 3)
 - 3.2 Demonstrate an understanding of risk categories. (Module 3)
 - 3.2.1 Identify the risks faced by an entity, including market risk, economic risk, interest rate risk, foreign exchange risk, basis risk, credit risk, counterparty risk, liquidity risk, insurance risk, operational risk, environmental risk, legal risk, regulatory risk, political risk, agency risk, reputational risk, project risk, strategic risk, demographic risk, moral hazard.
 - 3.2.2 Analyse the financial and non-financial risk exposure arising from an organisation's current and emerging risks within a given context.
 - 3.2.3 Discuss risk taxonomy, including an awareness of how individual risks might be categorised in different ways.
 - 3.3 Describe the relationship between systematic risk, non-systematic or specific risk, and concentration of risk. (Module 3)

4. Risk modelling and aggregation of risks (15%)

- 4.1 Assess the extent to which each of the risks in 3.2.1 can be amenable to quantitative analysis. (Module 15)
- 4.2 Demonstrate an understanding of the use of correlation measures. (Module 15)
- 4.2.1 Demonstrate enterprise-wide risk aggregation techniques incorporating the use of correlation.
- 4.2.2 Comment on the relative merits and implications of different correlation measures.
- 4.3 Discuss the use of scenario analysis and stress testing in the risk measurement process, including the advantages and disadvantages of each.

5.

| 4.4 | Demonstrate understanding of the use of copulas as part of the | • | |
|--------|--|--|--|
| | modelling multivariate risks. | (Module 18) | |
| 4.4.1 | Evaluate different types of copula for a given purpose. | | |
| 4.4.2 | Recommend an appropriate copula for a given situation. | | |
| 4.5 | Explain the importance of the tails of distributions, tail correla frequency / high severity events. | ations and low (Module 20) | |
| 4.6 | Demonstrate how extreme value theory can be used to help r a low probability. | nodel risks that have (Module 20) | |
| 4.7 | Demonstrate an understanding of model and parameter risk. | (Module 21) | |
| 4.8 | Discuss the use of models in the overall ERM decision-making | process. (Module 21) | |
| 4.8.1 | Describe the development and use of models for decision-ma ERM. | king purposes in | |
| 4.8.2 | Explain how the decision-making process takes account of the appetite and corporate governance, and builds on the results modelling, scenario analysis, stress testing and analysis of morisk. | of stochastic | |
| 4.8.3 | Evaluate different types of model for a given purpose. | | |
| Risk m | easurement and assessment | (15%) | |
| 5.1 | Demonstrate an understanding of common risk measures. | (Module 14) | |
| 5.1.1 | Describe the properties and limitations of the following: | | |
| | • Value at Risk (VaR) | | |
| | • Tail Value at Risk (TVaR) | | |
| | Probability of ruin | | |
| | • Expected shortfall. | | |
| 5.1.2 | Determine risk exposures and tolerances using these measure | 25. | |
| 5.2 | Describe how to choose a suitable time horizon and risk disco | unt rate. | |
| | | (Module 14) | |
| 5.3 | Analyse univariate and multivariate financial and insurance data (including asset prices, credit spreads and defaults, interest rates and insurance losses) using appropriate statistical methods. (Modules 16 and 17) | | |
| 5.4 | Recommend a specific choice of model based on the results o and qualitative analysis of financial or insurance data. (Mo | f both quantitative odules 16, 17 and 19) | |

| | 5.5 | Assess different types of market risk. | (Module 22) |
|----|---------|--|--------------------------------------|
| | 5.6 | Assess credit risk. | (Module 23) |
| | 5.6.1 | Describe what is meant by a credit spread and its component | S. |
| | 5.6.2 | Discuss different approaches to modelling credit risk. | |
| | 5.7 | Assess operational, liquidity and insurance risks. | (Modules 24 and 25) |
| 6. | Risk ma | anagement tools and techniques | (20%) |
| | 6.1 | Demonstrate risk optimisation and responses to risk. | (Module 26) |
| | 6.1.1 | Explain how to optimise an objective, possibly subject to cons | straints. |
| | 6.1.2 | Demonstrate risk optimisation and responses to risk using illu | strative examples. |
| | 6.1.3 | Analyse the risk and return trade-offs that result from change organisation's risk profile. | es in the |
| | 6.2 | Recommend approaches, which balance benefits against inhe be used to manage an organisation's overall risk profile. | erent costs, that can (Module 26) |
| | 6.2.1 | Describe how to reduce risk by transferring it. | |
| | 6.2.2 | Describe how to reduce risk without transferring it. | |
| | 6.2.3 | Analyse the residual risks and new risks arising following risk | mitigation actions. |
| | 6.2.4 | Explain how an organisation's ability to manage risk is affecte capacity and cost constraints. | d by regulatory, |
| | 6.2.5 | Explain how an organisation will choose to accept certain risk might adopt for these retained and residual risks. | s, and the controls it |
| | 6.3 | Demonstrate strategies for the management of market risk. | (Module 27) |
| | 6.3.1 | Recommend strategies for the reduction of market risk using | financial derivatives. |
| | 6.3.2 | Demonstrate an awareness of the practical issues related to r including dynamic hedging. | narket risk hedging, |
| | 6.4 | Demonstrate the use of tools and techniques for identifying a and counterparty risk. | and managing credit (Module 28) |
| | 6.5 | Demonstrate possible strategies for the management of oper insurance and other key risks. | ational, liquidity, (Module 29) |
| | | | |

7.

| Capita | Capital management | | |
|--------|---|------------------|--|
| 7.1 | Demonstrate an understanding of capital calculations. | (Module 30) | |
| 7.1.1 | Describe the concept of economic measures of value and capital, a | nd their uses in | |

- corporate decision-making processes.
- 7.1.2 Evaluate different risk measures and capital assessment approaches.
- 7.1.3 Demonstrate the ability to develop a capital model for a representative financial firm.
- 7.2 Propose techniques for allocating capital across an organisation. (Module 30)

8. Solving problems

- 8.1 Analyse hypothetical examples and scenarios in relation to the application of ERM, in both financial and non-financial contexts, covering any or all of the risk types identified in 3.2.1. (Module 31)
- 8.1.1 Propose solutions and actions that are appropriate to the given context and balance benefit with inherent cost, with justification where required.
- 8.1.2 Suggest possible reasons why certain actions have been chosen.
- 8.1.3 Assess the implications of actions within a given scenario.
- 8.1.4 Discuss the advantages and disadvantages of suggested actions, taking into account different perspectives.

Core Reading

The Subject SP9 Course Notes include the Core Reading in full, integrated throughout the course.

Accreditation

The Core Reading makes extensive reference to the following textbooks:

- Enterprise Risk Management From Incentives to Controls Second edition James Lam. Wiley, 2014. ISBN: 9781118413616
- Financial Enterprise Risk Management Second edition Paul Sweeting. Cambridge University Press, 2017. ISBN: 9781107184619

Additionally, the following papers are required reading for Subject SP9. These papers are reproduced in full in the CMP and can be found on the Institute and Faculty of Actuaries website.

- Note on Enterprise Risk Management for Capital and Solvency Purposes in the Insurance Industry – International Actuarial Association Published 31 March 2009
- Insurance Criteria: Evaluating the Enterprise Risk Management Practices of Insurance Companies – Standard & Poor's

Further reading

The exam will be based on the relevant Syllabus and Core Reading and the ActEd course material will be the main source of tuition for candidates.

However, some candidates may find it useful to obtain a different viewpoint on a particular topic covered in Subject SP9. A list of suggested further reading for Subject SP9 has been prepared by the Institute and Faculty of Actuaries and can be found on their website. This list is not exhaustive and other useful material may be available.

- Integrated Risk Management: Techniques and Strategies for Reducing Risk Neil A. Doherty ISBN: 9780071358613
- *Risk Management* Crouhy, Galai and Mark McGraw-Hill, 2000. ISBN: 9780071357319
- The Essentials of Risk Management (Second edition) Crouhy, Galai and Mark McGraw-Hill, 2014. ISBN: 9780071429665
- Simple Tools and Techniques for Enterprise Risk Management Robert J Chapman. Wiley, 2006. ISBN: 0-470-01466-0
- Quantitative Risk Management: Concepts, Techniques and Tools McNeil, Frey and Embrechts.
 Princeton University Press, 2005. ISBN: 0-691-12255-5

Occasional references to other reading and websites that you may find interesting or useful are also given in the Course Notes.

1.3 Subject SP9 – summary of ActEd products

The following products are available for Subject SP9:

- Course Notes
- X Assignments six assignments:
 - X1-X3: 80-mark tests (you are allowed 2¾ hours to complete these)
 - X4-X6: 100-mark tests (you are allowed 3¼ hours to complete these)
- Series X Marking
- Flashcards
- ASET (2014-17 papers)* an archive of four years of exam papers, *ie* eight sittings, covering the period April 2014 to September 2017
- ASET (2019-22 papers) four years of exam papers, *ie* eight sittings, covering the period April 2019 to September 2022
- Mini ASET covering the April 2023 exam paper
- Mock Exam one 100-mark test
- Additional Mock Pack (AMP) two additional 100-mark tests
- Mock Exam Marking
- Marking Vouchers.

Products are generally available in both paper and eBook format. Visit **ActEd.co.uk** for full details about available eBooks, software requirements and restrictions. ActEd is unable to provide eBook versions of the textbooks, however these may be available from other bookstores.

* This product is no longer updated each year to reflect changes to the Syllabus and Core Reading. Some of the questions may be used elsewhere in ActEd's product range.

The following tutorials are typically available for Subject SP9:

- Regular Tutorials (three full days / six half days)
- Block Tutorials (three days).

Tutorials are typically available both face-to-face and live online.

Full details are set out in our *Tuition Bulletin*, which is available on our website at ActEd.co.uk.

1.4 Subject SP9 – skills and assessment

Exam skills

Exam question skill levels

In the Specialist Principles subjects, the approximate split of assessment across the three skill types is:

- Knowledge 25%
- Application 50%
- Higher Order skills 25%.

Assessment

The Specialist Principles examinations are in the form of 3¹/₄-hour* examinations.

* The online exams provide an additional 5 minutes (*ie* 3 hours 20 minutes in total) for students to download and print the question paper.

Page 14

1.5 Subject SP9 – frequently asked questions

Q: What is covered by the SP9 syllabus?

A: The full Syllabus for Subject SP9 is included earlier in this guide.

Q: How technical is the SP9 course?

A: Although largely a discursive course, SP9 does contain some highly technical material relating to quantitative risk measurement. SP9 builds on some material introduced in earlier subjects (CS1, CS2, CM2 and CP1). Whilst it is unlikely that you will be asked to prove / derive results, it is likely that you will be asked to perform calculations and interpret / comment on results.

There are a number of other less technical areas that offer some scope for numerical questions, *eg* analysis of a set of accounts.

Q: Where do I start studying for SP9?

A: The introduction to each module lists the relevant reading for that module and this approach will take you through the course step-by-step.

If you prefer to get a rapid introduction to ERM and see the big picture from the start, we suggest you read Lam first in its entirety without worrying about learning it or taking extensive notes. You can then review the relevant sections of Lam as you meet them in the course.

Q: Do I need to study all of the recommended texts and additional readings?

A: The Core Reading References section states: 'For many syllabus objectives more than one of the above source texts is recommended. As part of the analysis of the subject, candidates are expected to be able to compare and contrast the views of different authors.

Additional reading recommended within the source texts (eg 'Further reading' references in Sweeting) does not form part of the required reading for SP9 and is not examinable (unless it is explicitly listed elsewhere within this Core Reading, eg Lam).

The questions at the end of each Chapter of Sweeting are also not part of the required reading and are not intended to represent possible SP9 examination questions.'

Q: Do I need to study the end of chapter questions in Sweeting?

A: Only if you want to. As mentioned above, the Core Reading References section states that 'questions at the end of each Chapter of Sweeting are also not part of the required reading and are not intended to represent possible SP9 examination questions.'

Q: What should I do if I discover an error in the course?

A: If you find an error in the course, please check our website at:

ActEd.co.uk/paper_corrections.html

to see if the correction has already been dealt with. Otherwise please send details via email to **SP9@bpp.com**.

Q: Who should I send feedback to?

A: We are always happy to receive feedback from candidates, particularly details concerning any errors, contradictions or unclear statements in the courses.

If you have any comments on this course in general, please email to SP9@bpp.com.

If you have any comments or concerns about the Syllabus or Core Reading, these can be passed on to the Institute and Faculty of Actuaries via ActEd. Alternatively, you can send them directly to the Institute and Faculty of Actuaries' Examination Team by email to **education.services@actuaries.org.uk**.

2.1 General information and support

Before you start

When studying for the Institute and Faculty of Actuaries' exams, you will need:

- a copy of the Formulae and Tables for Examinations of the Faculty of Actuaries and the Institute of Actuaries, 2nd Edition (2002) these are referred to simply as the *Tables*
- a scientific calculator and/or software package to help with calculations.

The *Tables* are available from the Institute and Faculty of Actuaries' eShop. Please visit **actuaries.org.uk**.

BPP learning support

BPP's Learning Support team offers a wide range of support for all students who disclose a learning difficulty or disability, including sensory difficulties, mobility difficulty, ADHD, Asperger Syndrome, mental health difficulties, dyslexia, dyspraxia and general health problems. This support is accessible to all ActEd students free of charge.

This support includes:

- accessible and inclusive learning facilities
- a dedicated team that provides information, advice, guidance and support.

Please contact the Learning Support team at LearningSupport@bpp.com for more information.

Safeguarding

Safeguarding means protecting people's health, wellbeing and human rights, and enabling them to live free from harm, abuse and neglect.

For ActEd, safeguarding is recognising when someone needs support to help them achieve their learning goals while maintaining their safety, both face-to-face and online.

We want you to feel comfortable within our learning environment and safe in the knowledge that if you ever needed support, you would know where to go.

If you need support, please contact BPP's Safeguarding team at **safeguarding@bpp.com** or for urgent concerns call 07464 542 636.

2.2 Core study material

This section explains the role of the Syllabus, Core Reading and supplementary ActEd text. It also gives guidance on how to use these materials most effectively in order to pass the exam.

Some of the information below is also contained in the introduction to the Core Reading produced by the Institute and Faculty of Actuaries.

Syllabus

The Syllabus for Subject SP9 has been produced by the Institute and Faculty of Actuaries. The relevant individual syllabus objectives are included at the start of each course module and a complete copy of the Syllabus is included in Section 1.2 of this Study Guide. We recommend that you use the Syllabus as an important part of your study.

Core Reading

The Core Reading has been produced by the Institute and Faculty of Actuaries. The purpose of the Core Reading is to ensure that tutors, candidates and examiners understand the requirements of the Syllabus for the qualification examinations for Fellowship of the Institute and Faculty of Actuaries.

The Core Reading supports coverage of the Syllabus in helping to ensure that both depth and breadth are re-enforced. It is therefore important that candidates have a good understanding of the concepts covered by the Core Reading.

The examinations require candidates to demonstrate their understanding of the concepts given in the Syllabus and described in the Core Reading; this will be based on the legislation, professional guidance, *etc* that are in force when the Core Reading is published, *ie* on 31 May in the year preceding the examinations.

Therefore the exams in April and September 2023 will be based on the Syllabus and Core Reading as at 31 May 2022. We recommend that you always use the up-to-date Core Reading to prepare for the exams.

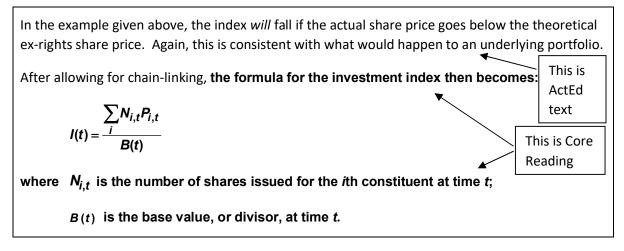
Examiners will have this Core Reading when setting the papers. In preparing for examinations, candidates are advised to work through past examination questions and may find additional tuition helpful. The Core Reading will be updated each year to reflect changes in the Syllabus and current practice, and in the interest of clarity.

Accreditation

The Institute and Faculty of Actuaries would like to thank the numerous people who have helped in the development of the material contained in this Core Reading.

ActEd text

Core Reading deals with each syllabus objective and covers what is needed to pass the exam. However, the tuition material that has been written by ActEd enhances it by giving examples and further explanation of key points. Here is an excerpt from some ActEd Course Notes to show you how to identify Core Reading and the ActEd material. **Core Reading is shown in this bold font.**



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Legal action will be taken if these terms are infringed. In addition, we may seek to take disciplinary action through the Institute and Faculty of Actuaries or through your employer.

These conditions remain in force after you have finished using the course.

2.3 ActEd study support

This section gives a description of the products offered by ActEd.

Successful candidates tend to undertake three main study activities:

- 1. *Learning* initial study and understanding of subject material
- 2. *Revision* learning subject material and preparing to tackle exam-style questions
- 3. *Rehearsal* answering exam-style questions, culminating in answering questions at exam speed.

Different approaches suit different people. For example, you may like to revise material gradually over the months running up to the exams or you may do your revision in a shorter period just before the exams. Also, these three activities will almost certainly overlap.

We offer a flexible range of products to suit you and let you control your own learning and exam preparation. The following table shows the products that we produce. Not all products are available for all subjects.

| LEARNING | LEARNING & | REVISION | REVISION & | REHEARSAL |
|--------------|--|----------------|-----------------------|---|
| | REVISION | | REHEARSAL | |
| Course Notes | X Assignments | Flashcards | Revision Notes | Mock Exam |
| | Combined Materials Pack (CMP) X Assignment Marking Tutorials Online Classroom | Sound Revision | ASET | Additional Mock Pack (AMP) Mock Marking |

The products and services are described in more detail below.

'Learning' products

Course Notes

The Course Notes will help you develop the basic knowledge and understanding of principles needed to pass the exam. They incorporate the complete Core Reading and include full explanation of all the syllabus objectives, with worked examples and questions (including some past exam questions) to test your understanding.

Each module includes:

- the relevant syllabus objectives
- a module summary
- practice questions with full solutions.

'Learning & revision' products

X Assignments

The Series X Assignments are assessments that cover the material in each part of the course in turn. They can be used to develop and test your understanding of the material.

The X Assignments come with full marking schedules, and are available with or without marking (see below).

Combined Materials Pack (CMP)

The Combined Materials Pack (CMP) comprises the Course Notes and the Series X Assignments.

CMP Upgrade

The purpose of the CMP Upgrade is to enable you to amend last year's study material to make it suitable for study for this year.

Wherever possible, it lists the changes to the syllabus objectives, Core Reading and the ActEd material since last year that might realistically affect your chance of success in the exam. It is produced so that you can manually amend your notes. The upgrade includes replacement pages and additional pages where appropriate.

However, if a large number of changes have been made to the Course Notes and X Assignments, it is not practical to produce a full upgrade, and the upgrade will only *outline* the most significant changes. In this case, we recommend that you purchase a replacement CMP (printed copy or eBook) or Course Notes at a significantly reduced price.

The CMP Upgrade can be downloaded free of charge on our website at **ActEd.co.uk**.

A separate upgrade for eBooks is not produced but a significant discount is available for retakers wishing to re-purchase the latest eBook.

X Assignment Marking

We are happy to mark your attempts at the X assignments. Marking is not included with the Assignments or the CMP and you need to order it separately

IMPORTANT NOTE: You must submit your script on our virtual learning environment, 'The Hub', in the format detailed in your assignment instructions. You will also be able to download your marked script, including marker feedback, from The Hub, as well as being given the opportunity to provide comments on the quality of the marking.

Don't underestimate the benefits of attempting and submitting assignments for marking:

- Question practice during this phase of your study gives an early focus on the end goal of answering exam-style questions.
- You're incentivised to keep up with your study plan and get a regular, realistic assessment of your progress.
- Objective, personalised feedback from a high quality marker will highlight areas on which to work and help with exam technique.

In a recent study, we found that candidates who attempt more than half the assignments and get them marked have significantly higher pass rates.

There are two different types of marking product: Series Marking and Marking Vouchers.

Series Marking

Series Marking applies to a specified subject, session and candidate. If you purchase Series Marking, you will **not** be able to defer the marking to a future exam sitting or transfer it to a different subject or candidate.

We typically provide full solutions with the Series X Assignments. However, if you order Series Marking at the same time as you order the Series X Assignments, you can choose whether or not to receive a copy of the solutions in advance. If you choose not to receive them with the study material, you will be able to download the solutions from the Hub when your marked script is returned (or following the final deadline date if you do not submit a script).

If you are having your attempts at the assignments marked by ActEd, you should submit your scripts regularly throughout the session, in accordance with the schedule of recommended dates set out on our website at **ActEd.co.uk**. This will help you to pace your study throughout the session and leave an adequate amount of time for revision and question practice.

The recommended submission dates are realistic targets for the majority of candidates. Your scripts will be returned more quickly if you submit them well before the final deadline dates.

Any script submitted *after* the relevant final deadline date will not be marked. It is your responsibility to ensure that we receive scripts in good time.

Marking Vouchers

Marking Vouchers give the holder the right to submit a script for marking at any time, irrespective of the individual assignment deadlines, study session, subject or person.

Marking Vouchers can be used for any assignment. They are valid for four years from the date of purchase and can be refunded at any time up to the expiry date.

Although you may submit your script with a Marking Voucher at any time, you will need to adhere to the explicit Marking Voucher deadline dates to ensure that your script is returned before the date of the exam. The deadline dates are provided on our website at **ActEd.co.uk**.

Tutorials

Our tutorials are specifically designed to develop the knowledge that you will acquire from the course material into the higher-level understanding that is needed to pass the exam.

We run a range of different tutorials including face-to-face tutorials at various locations, and Live Online tutorials. Full details are set out in our *Tuition Bulletin*, which is available on our website at **ActEd.co.uk**.

Regular and Block Tutorials

In preparation for these tutorials, we expect you to have read the relevant part(s) of the Course Notes before attending the tutorial so that the group can spend time on exam questions and discussion to develop understanding rather than basic bookwork.

You can choose *one* of the following types of tutorial:

- **Regular Tutorials** spread over the session
- A Block Tutorial held two to eight weeks before the exam.

'Revision' products

Flashcards

Flashcards are a set of A6-sized cards that cover the key points of the subject that most candidates want to commit to memory. Each flashcard has questions on one side and the answers on the reverse. We recommend that you use the cards actively and test yourself as you go.

Sound Revision

It is reported that only 30% of information that is read is retained but this rises to 50% if the information is also heard. Sound Revision is a set of audio files, designed to help you remember the most important aspects of the Core Reading.

The files cover the majority of the course, split into a number of manageable topics based on the chapters in the Course Notes. Each section lasts no longer than a few minutes.

Choice of revision product

Different candidates will have preferences for different revision products.

So, what might influence your choice between these study aids? The following questions and comments might help you to choose the revision products that are most suitable for you:

• Do you have a regular train or bus journey?

Flashcards are ideal for regular bursts of revision on the move.

• Do you want to fit more study into your routine?

Flashcards are a good option for 'dead time', eg using flashcards on your phone or sticking them on the wall in your study.

- Do you find yourself cramming for exams (even if that's not your original plan)? *Flashcards are an extremely efficient way to do your pre-exam preparation.*
- Do you have some regular time where carrying other materials isn't practical, *eg* commuting, at the gym, walking the dog?

Sound Revision is an ideal 'hands-free' revision tool.

• Do you have a preference for auditory learning, *eg* do you remember conversations more easily than emails?

Sound Revision will suit your preferred style and be especially effective for you.

Choosing more than one revision product

As there is some degree of overlap between revision products, we do not necessarily recommend using them simultaneously. However, if you are retaking a subject, then you might consider using a different product than on a previous attempt to keep your revision fresh and effective.

'Revision & rehearsal' products

Revision Notes

Our Revision Notes have been designed with input from candidates to help you revise efficiently. They are suitable for first-time sitters who have worked through the ActEd Course Notes or for retakers (who should find them much more useful and challenging than simply reading through the course again).

The Revision Notes are a set of A5 booklets – perfect for revising in places where taking large amounts of study material with you is not practical. Each booklet covers one main theme or a set of related topics from the course and includes:

- Core Reading to develop your bookwork knowledge
- relevant past exam questions with concise solutions from the last ten years
- other useful revision aids.

ActEd Solutions with Exam Technique (ASET)

The ActEd Solutions with Exam Technique (ASET) contains our solutions to a number of past exam papers, plus comment and explanation. In particular, it highlights how questions might have been analysed and interpreted so as to produce a good solution with a wide range of relevant points. This will be valuable in approaching questions in subsequent examinations.

Choice of revision & rehearsal product

Different students will have preferences for different revision & rehearsal products, and there is some overlap in that both the Revision Notes and ASET contain past exam paper questions from recent years. However:

• ASET is designed to be educational. It aims to allow you to fully understand the solution points, and to assist you in improving your own answers through focussed explanations and tips on tackling the questions.

It is likely to be most appropriate if you are attempting the questions by producing answers in full, *eg* under exam conditions.

• The past exam question and solution sections of the Revision Notes are designed to give you a greater volume of question practice. They allow you to focus on specific topic areas one at a time.

They are likely to be most appropriate if you are using the questions to develop and practise your idea generation techniques, enabling you to work quickly through more questions than if you were producing full, detailed answers.

'Rehearsal' products

Mock Exam

The Mock Exam is a 100-mark mock exam paper that provides a realistic test of your exam readiness.

It is based on the Mock Exam from last year but it has been updated to reflect any changes to the Syllabus, Core Reading and examination format.

The Mock Exam comes with a full marking schedule, and is available with or without marking (see below).

Additional Mock Pack (AMP)

The Additional Mock Pack (AMP) consists of two further 100-mark mock exam papers – Mock Exam 2 and Mock Exam 3. This is ideal if you are retaking and have already sat the Mock Exam, or if you just want some extra question practice.

Mock Exam 2 and Mock Exam 3 come with full marking schedules, and are available with or without marking (see below).

Mock Marking

We are happy to mark your attempts at the mock exams. The same general principles apply as for the X Assignment Marking. In particular:

- Mock Exam Marking applies to a specified subject, session and candidate
- Marking Vouchers can be used for each mock exam paper. Marking vouchers have to be used for marking the AMP exam papers and can be used for marking the Mock Exam.

Recall that:

- marking is not included with the products themselves and you need to order it separately
- you should submit your script via the Hub in the format detailed in the mock exam instructions
- you will be able to download the feedback on your marked script, the solutions if you have Mock Exam Marking, and provide comments on the quality of the marking via The Hub.

2.4 Study skills and the assessment

The Subject SP exams

It is important to recognise that the SP subject exams are very different from the Core Principles subject exams in both the nature of the material covered and the skills being examined.

Both the Core Reading and the exam papers themselves are generally much less numerical and more 'wordy' than the Core Principles subjects. The exam will primarily require you to explain a particular point in words and sentences, rather than to manipulate formulae or perform calculations. Numerical questions typically account for only a small part of each exam paper. If you haven't sat this type of exam for some time, you need to start practising again now. Many candidates find that it takes time to adjust to the different style of the SP subject exam questions. As ever, practice is the key to success.

The aim of the exams is to test your ability to apply your knowledge and understanding of the key principles described in the Core Reading to specific situations presented to you in the form of exam questions. Therefore your aim should be to identify and understand the key principles, and then to practise applying them. You will also need to be thoroughly familiar with the Core Reading to score well and quickly on any knowledge-based questions.

Study skills

Overall study plan

We suggest that you develop a realistic study plan, building in time for relaxation and allowing some time for contingencies. Be aware of busy times at work, when you may not be able to take as much study leave as you would like. Once you have set your plan, be determined to stick to it. You don't have to be too prescriptive at this stage about what precisely you do on each study day. The main thing is to be clear that you will cover all the important activities in an appropriate manner and leave plenty of time for revision and question practice.

Aim to manage your study so as to allow plenty of time for the concepts you meet in this course to 'bed down' in your mind. Most successful candidates will probably aim to complete the course at least six weeks before the exam, thereby leaving a sufficient amount of time for revision. By finishing the course as quickly as possible, you will have a much clearer view of the *big picture*. It will also allow you to structure your revision so that you can concentrate on the important and difficult areas of the course.

You can also try looking at our discussion forum, which can be accessed at ActEd.co.uk/forums (or use the link from our home page at ActEd.co.uk). There are some good suggestions from candidates on how to study.

Study sessions

Only do activities that will increase your chance of passing. Try to avoid including activities for the sake of it and don't spend time reviewing material that you already understand. You will only improve your chances of passing the exam by getting on top of the material that you currently find difficult.

In particular, you may already be familiar with the content of some of the modules (from the Core Principles (CS, CM or CB subjects), Subject CP1 or other SP subjects). Try to cover these modules quickly to give yourself more time on the material with which you are less comfortable. Where modules refer back to material from the Core Principles subjects, you don't have to follow these links up unless you are feeling curious or clueless.

Ideally, each study session should have a specific purpose and be based on a specific task, *eg 'Finish reading Module 3 and attempt Practice Questions 3.4, 3.7 and 3.12'*, as opposed to a specific amount of time, *eg 'Three hours studying the material in Module 3'*.

Try to study somewhere quiet and free from distractions (*eg* an area at home dedicated to study). Find out when you operate at your peak, and endeavour to study at those times of the day. This might be between 8*am* and 10*am* or could be in the evening. Take short breaks during your study to remain focused – it's definitely time for a short break if you find that your brain is tired and that your concentration has started to drift from the information in front of you.

Order of study

We suggest that you work through each of the modules in turn. To get the maximum benefit from each module you should proceed in the following order:

- 1. Read the syllabus objectives. These are set out in the box at the start of each module.
- 2. Read the Module Summary at the end of each module. This will give you a useful overview of the material that you are about to study and help you to appreciate the context of the ideas that you meet.
- 3. Study the Course Notes in detail, annotating them and possibly making your own notes. Try the self-assessment questions as you come to them. As you study, pay particular attention to the listing of the syllabus objectives and to the Core Reading.
- 4. Read the Module Summary again carefully. If there are any ideas that you can't remember covering in the Course Notes, read the relevant section of the notes again to refresh your memory.
- 5. Attempt (at least some of) the Practice Questions that appear at the end of the module.
- 6. Think about what specifically you might want to include from that module in the reference materials that you choose to have to hand during the exam. For example, you might want to put together some easy-reference lists of key concepts or idea generation prompts that can be referred to quickly and conveniently.

It's a fact that people are more likely to absorb something if they review it several times. So, do look over the modules you have studied so far from time to time. It is useful to re-read the Module Summaries or to try the Practice Questions again a few days after reading the module itself. It's a good idea to annotate the questions with details of when you attempted each one. This makes it easier to ensure that you try all of the questions as part of your revision without repeating any that you got right first time.

Once you've read the relevant part of the notes and tried a selection of questions from the Practice Questions (and attended a tutorial, if appropriate) you should attempt the corresponding assignment. If you submit your assignment for marking, spend some time looking through it carefully when it is returned. It can seem a bit depressing to analyse the errors you made, but you will increase your chances of passing the exam by learning from your mistakes. The markers will try their best to provide practical comments to help you to improve.

To be really prepared for the exam, you should not only know and understand the Core Reading but also be aware of what the examiners will expect. Your revision programme should include plenty of question practice so that you are aware of the typical style, content and marking structure of exam questions. You should attempt as many past exam questions as you can.

Active study

Here are some techniques that may help you to study actively.

- 1. Don't believe everything you read. Good candidates tend to question everything that they read. They will ask 'why, how, what for, when?' when confronted with a new concept, and they will apply their own judgement. This contrasts with those who unquestioningly believe what they are told, learn it thoroughly, and reproduce it (unquestioningly?) in response to exam questions.
- 2. Another useful technique as you read the Course Notes is to think of possible questions that the examiners could ask. This will help you to understand the examiners' point of view and should mean that there are fewer nasty surprises in the exam. Use the Syllabus to help you make up questions.
- 3. Annotate your notes with your own ideas and questions. This will make you study more actively and will help when you come to review and revise the material. These notes may also be useful to refer to in the exam. Do not simply copy out the notes without thinking about the issues.
- 4. As you study each module, condense the *key* points (not whole chunks of text) on to a double side of A4 or less. This is essential as otherwise, when you come to revision, you will end up having to re-read the whole course again, and there won't be time.
- 5. Try to use memory aids, such as mind maps and acronyms, to remind you of the material when you come back to it later and help you to digest it further. Such aids may also be useful to have in your reference materials.
- 6. Attempt the questions in the notes as you work through the course. Produce your answer before you refer to the solution.

- 7. Attempt other questions and assignments on a similar basis, *ie* produce your answer before looking at the solution provided. Attempting the assignments under exam conditions has some particular benefits:
 - It forces you to think and act in a way that is similar to how you will behave in the exam.
 - When you have your assignments marked it is *much* more useful if the marker's comments can show you how to improve your performance under timed conditions than your performance when you are under no time pressure.
 - The knowledge that you are going to do an assignment under timed conditions and then submit it (however good or bad) for marking can act as a powerful incentive to make you study each part as well as possible.
 - It is also quicker than trying to produce perfect answers.
- 8. Sit a mock exam four to six weeks before the real exam to identify your weaknesses and work to improve them. You could use a mock exam written by ActEd or a past exam paper. Ensure that you have your reference materials handy, as you plan to in the actual exam, so that you can practise finding what you need in them quickly and efficiently. (You might even be able to add to / modify your reference materials to increase their usefulness.)

You can find further information on how to study in the Institute and Faculty of Actuaries' Qualification Handbook, which you can download from their website at:

actuaries.org.uk/qualify

Revision and exam skills

Revision skills

You will have sat many exams before and will have mastered the exam and revision techniques that suit you. However it is important to note that due to the high volume of work involved in Subject SP9, it is not possible to leave all your revision to the last minute. Candidates who prepare well in advance have a better chance of passing the exam on the first sitting.

We recommend that you prepare for the exam by practising a large number of exam-style questions under timed conditions. This will:

- help you to develop the necessary knowledge and understanding of the key principles described in the Core Reading
- highlight exactly which are the key principles that crop up time and time again in many different contexts and questions
- help you to practise the specific skills that you will need to pass the exam.

There are many sources of exam-style questions. You can use past exam papers, the Practice Questions at the end of each module (which include many past exam questions), assignments, mock exams, the Revision Notes and ASET.

Exam question skill levels

Exam questions are not designed to be of similar difficulty. The Institute and Faculty of Actuaries specifies different skill levels at which questions may be set.

Questions may be set at any skill level:

- Knowledge demonstration of a detailed knowledge and understanding of the topic
- Application demonstration of an ability to apply the principles underlying the topic within a given context
- Higher Order demonstration of an ability to perform deeper analysis and assessment of situations, including forming judgements, taking into account different points of view, comparing and contrasting situations, suggesting possible solutions and actions, and making recommendations.

Command verbs

The Institute and Faculty of Actuaries use command verbs (such as 'Define', 'Discuss' and 'Explain') to help candidates to identify what the question requires. The Institute and Faculty of Actuaries has produced guidance on 'Command verbs used in the Associate and Fellowship examinations', to help candidates to understand what each command verb is asking them to do.

The Institute and Faculty of Actuaries also gives the following advice::

- The use of a specific command verb within a syllabus objective does not indicate that this is the only form of question which can be asked on the topic covered by that objective.
- The examiners may ask a question on any syllabus topic using any of the agreed command verbs, as are defined in the document.

You can find the relevant document on the Institute and Faculty of Actuaries' website at:

actuaries.org.uk/qualify/prepare-for-your-exams

Past exam papers

You can download past exam papers and Examiners' Reports from the Institute and Faculty of Actuaries' website at **actuaries.org.uk**.

The examination

The Institute and Faculty of Actuaries has produced an:

- Examinations Handbook, which includes guidance around notation, suggesting possible standard keyboard notation that students could use when typing solutions in Word during their examinations
- Assessment Regulations document, which includes rules on eligibility, entry and conduct during an online assessment.

The Examinations Handbook and Assessment Regulations document, along with additional information about preparing for, booking and sitting the Institute and Faculty of Actuaries' exams can be found at:

actuaries.org.uk/qualify/my-exams/ifoa-exams

IMPORTANT NOTE: For the 2023 examinations, these documents will be updated and published in the weeks leading up to each exam session. It is important that you keep up-to-date with any changes and developments.

For the exam, ensure you have ready:

- your reference materials, with helpful bookmarks
- rough paper and a pen / pencil
- a calculator / Excel (or equivalent)
- a printer (if you wish to print out the exam paper)
- a copy of the *Tables*.

2.5 Queries and feedback

Questions and queries

From time to time you may come across something in the study material that is unclear to you. The easiest way to solve such problems is often through discussion with friends, colleagues and peers – they will probably have had similar experiences whilst studying. If there's no-one at work to talk to then use our discussion forum at **ActEd.co.uk/forums** (or use the link from our home page at **ActEd.co.uk**).

Our online forum is dedicated to actuarial candidates so that you can get help from fellow candidates on any aspect of your studies from technical issues to study advice. You could also use it to get ideas for revision or for further reading around the subject that you are studying. ActEd tutors will visit the site from time to time to ensure that you are not being led astray and we also post other frequently asked questions from candidates on the forum as they arise.

If you are still stuck, then you can send queries by email to the relevant subject email address (see Section 1.5), but we recommend that you try the forum first. We will endeavour to contact you as soon as possible after receiving your query but you should be aware that it may take some time to reply to queries, particularly when tutors are away from the office running tutorials. At the busiest teaching times of year, it may take us more than a week to get back to you.

If you have many queries on the course material, you should raise them at a tutorial or book a personal tuition session with an ActEd tutor. Information about personal tuition is set out in our current brochure. Please email **ActEd@bpp.com** for more details.

Feedback

If you find an error in the course, please check the corrections page of our website (ActEd.co.uk/paper_corrections.html) to see if the correction has already been dealt with. Otherwise please send details via email to the relevant subject email address (see Section 1.5).

Each year our tutors work hard to improve the quality of the study material and to ensure that the courses are as clear as possible and free from errors. We are always happy to receive feedback from candidates, particularly details concerning any errors, contradictions or unclear statements in the courses. If you have any comments on this course, please email them to the relevant subject email address (see Section 1.5).

Our tutors also work with the Institute and Faculty of Actuaries to suggest developments and improvements to the Syllabus and Core Reading. If you have any comments or concerns about the Syllabus or Core Reading, these can be passed on via ActEd. Alternatively, you can send them directly to the Institute and Faculty of Actuaries' Examination Team by email to **education.services@actuaries.org.uk**.